



39700 W Civic Center Plaza  
 Maricopa, AZ 85139  
 Ph: 520-568-9098  
 FX: 520-568-9120  
 www.maricopa-az.gov

### MARICOPA CITY COUNCIL APPLICATION FORM

Thank you for your interest in volunteering for the City of Maricopa. Please fill out the following form and return it to the City Clerk by one of the following means:

<p><b>Email - Fax - Questions</b>          Email: <a href="mailto:vanessa.bueras@maricopa-az.gov">vanessa.bueras@maricopa-az.gov</a>          Fax: 520-568-9120          Questions?: 520-316-6971</p>	<p><b>In Person</b>          City Clerk          City of Maricopa          39700 W. Civic Center Plaza          Maricopa, AZ 85138</p>
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#### Contact Information

Name: Sharon Walker  
 Address: [Redacted]  
 City, State, Zip: [Redacted]  
 Email: [Redacted]  
 Phone Number: [Redacted]

#### General Information

Are you a full time Maricopa Resident?\*

Yes  No

Are You A Registered Voter?\*

Yes  No

Have you ever served on any elected or appointed Boards, Committees, Commissions, Task Forces, Council, etc. (City of Maricopa or otherwise) in the past?

Yes  No

Do You Live Within The City's Incorporated Limits?\*

Yes  No

\*All candidates shall be qualified electors of the city and shall have resided in the city for at least one year.

If yes, please list:

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Have you ever been involved in helping develop public policy at any governmental level? (This might include such activities as writing issue papers, conducting public policy research, advising policymakers, advocating for a particular change, or performing other public policy development work)

Yes  No

If yes, please list a short description:

As AVP, Commercial Multifamily of the Mortgage Bankers Association one of main functions was to advocate on matters related to the commercial finance industry with members of Congress, federal regulators and other senior officials, as well as reseraching and analyzing policy and proposed legislation to identify emerging issues.

Please list any leadership roles you have had at your place of employment, through volunteer work, business or professional organizations, civic, church or other activities. List only the roles and affiliations most important to you in the PAST FIVE YEARS.

I have held various leadership roles throughout my career in the finance industry that included staff development, making major business and policy decisions, responsibility for day to day operations of my assigned business unit at several major mortgage banks and at the largest real estate finance trade association in the nation.

Are you able to fully commit to the time requirement (1<sup>st</sup> & 3<sup>rd</sup> Tues eve. of each month City Council meetings, extensive pre and post reading/meeting preparation time, Strategic and Budgetary retreats, specially called meetings, numerous committee assignments, public speaking requirements, social & constituent requests for meetings, correspondence, public appearances, etc.) to be a city council member?

Yes  No

  
Signature of Applicant:

08/30/2022  
Date:



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**Short Essay Questions (use additional sheet of paper if necessary):**

1. In 300 words or less, please tell us why you are the BEST candidate to fill the vacancy on the Maricopa City Council.

**See attached Addendum for responses.**

2. In 300 words or less, please tell us what attributes, qualities, special skills, talents, awards, knowledge, you would offer to further enhance and diversify this city council.

**See attached Addendum for responses.**

3. In 300 words or less, please discuss the three (3) most important issues you see facing the City of Maricopa today.

**See attached Addendum for responses.**

4. In 300 words or less, please discuss what it means to you to be good policy maker and serve for the common good.

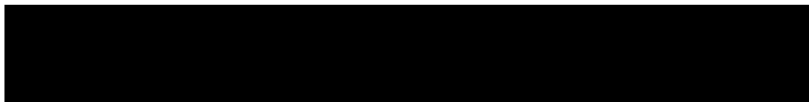
**See attached Addendum for responses.**

**Please Attach:**

1. Current Resume (Required)
2. Letters of Recommendation or Endorsement (Optional)
  - Should include:
    - How long the endorsers has known the applicant
    - Why the applicant meets the ideal candidate profile
    - Any other pertinent information the Council might need to consider the applicant

- 1) ***In 300 words or less, please tell us why you are the BEST candidate to fill the vacancy on the Maricopa City Council.*** My experience spans over forty years in finance related fields and I am a highly effective and well respected leader responsible for organizational goals, strategic foresight/planning and successful implementation of company policy, building and maintaining relationships with major customers and key industry partners such as HUD, GNMA, FHFA and other federal agencies. I am also a highly skilled motivator and talent manager, who is highly experienced in advocating on policy issues with local, state, and federal lawmakers and regulators. Further I have led numerous related committees, working groups, councils, and events covering pertinent policy and business issues. I led the Mortgage Bankers Association Commercial /Multifamily Diversity and Inclusion Council and was frequently requested to serve as a speaker, moderator, or panelist over my career on topics such as multifamily, residential healthcare facilities, organizational leadership, leadership development as well as diversity, equity, and inclusion.
- 2) ***In 300 words or less, please tell us what attributes, qualities, special skills, talents, awards, knowledge, you would offer to further enhance and diversify this city council.*** I would enhance diversity on the council by bringing new thoughts, ideas, and insight to the council by drawing on my skills as a thought leader, a strategic and creative problem solver, good communicator who is highly collaborative and great at networking and building relationships. More importantly, my skills and background lend themselves well to the role of councilmember because of my ability to work in a nonpartisan environment with a proven history of building consensus among people with competing priorities with limited resources to reach desired outcomes.
- 3) ***In 300 words or less, please discuss the three (3) most important issues you see facing the City of Maricopa today.*** In my opinion, the three most critically important issues facing Maricopa are: economic development, infrastructure, and maintaining our sense of community/quality of life. There are various issues and sub-topics related to each of these issues, in particular : economic development includes attracting and retaining corporate investors, continuing to develop business and/or industrial parks, and attracting small to mid-sized and major employers; infrastructure issues covers our roads, lack of high speed internet and fiber optics, utilities and water supply; and maintaining our community culture includes schools, public safety, the need for a large hospital system with a trauma center and affordable housing. There are many more, but these are top level for me.
- 4) ***In 300 words or less, please discuss what it means to you to be good policy maker and serve for the common good.*** I have always been personally invested in the communities that I lived in but serving on City Council would allow me to directly be involved and engaged in ensuring that the attributes that we all enjoy about our city will be sustainable. I am an empathetic and thoughtful leader who is also an authentic, ethical, and responsible person, which makes me an excellent person to serve the citizens of our fair city. More importantly, I will work diligently and conscientiously to

Sharon Walker



make fair and balanced decisions that will benefits all who live and work here in Maricopa.



**Walker & Dunlop, Dallas, TX**

2011-2014

Vice President, Asset Management responsible for all phases of asset management and portfolio oversight of HUD multifamily, healthcare and hospitals loans. Responsible for staff training and development, portfolio management, financial and market analysis, analyzing credit transactions as well as developing internal policies and procedures & compliance with HUD and Ginnie Mae guidelines and regulations.

Worked closely with Head of FHA Portfolio and Chief Underwriter to ensure corporate goals and objectives were achieved regarding portfolio management and asset management, with particular oversight of loan covenants and regulatory compliance and risk mitigation including formulating strategies for returning underperforming (multifamily and hospital) loans to performing status. Total assets under management approximately \$6 Billion, 600+ loans. Manage a team of asset managers.

**Prudential Mortgage Capital Credit, Dallas TX**

2006-2011

Director, FHA Asset Management managing the portfolio of HUD insured multi-family, residential care facilities/nursing homes and hospital loans. Total asset under management of \$7.2 Billion (over 800 loans), managed, coached, and trained management of a team of asset managers.

Worked closely with Head of FHA Portfolio and Chief Underwriter to ensure corporate goals and objectives were met. Responsible for asset management and portfolio oversight and risk mitigation, formulating strategies to return underperforming (multifamily and hospital) loans to performing status. Managed portfolio during real estate downturn to improve overall delinquencies for 2.7% to currently less than 0.97%.

**Education:** De Paul University, Chicago, IL, B.S. Commerce

**Leadership Training**

Women Unlimited- LEAD Program 2010

The Leaders Edge- A Leadership Experience for Black Women 2021

**Professional Experience:**

**Mortgage Bankers Association**

**2018-2021**

Associate Vice President, Multifamily, subject matter expert and advisor for matters related to commercial/multifamily and health care portfolio financing and servicing issues. Managed and advised member groups, councils, and committees, serving as the primary MBA contact to assigned member constituencies.

Cultivated and maintained professional relationships with key officials and leaders within numerous federal agencies including senior officials at HUD, FHFA, Ginnie Mae, Fannie Mae and Freddie Mac, the Department of Labor, and various industry trade associations, frequently represented MBA members at meetings with state and federal legislators and their senior staff, including interacting with numerous US Congressional Committees.

Served as lead member liaison on public policy issues relating to commercial multifamily and residential health care portfolio, consisting of 400 member firms. Worked with SVP of Commercial/Multifamily (C/MF), AVP Commercial Policy, and member firms, to develop, write, and disseminate MBA policy positions and analyses on regulatory, legislative, and other public policy matters of importance to MBA's Multifamily membership.

Served as key person facilitating the retention and engagement of commercial/multifamily members, including preparing regular communications to members, identifying industry trends and emerging issues. Organized and managed member-related aspects of key industry meetings including obtaining speakers, facilitators, managing schedules and rosters to achieve maximum member participation and satisfaction, often times facilitating and/or speaking on panels as well.

**LUMENT, fka RED Mortgage Capital, LLC**

**2015-2017**

Managing Director, FHA Asset Management responsible for managing a portfolio of HUD insured properties including multifamily, healthcare facilities, and hospitals. Responsible for staff training, coaching, and development in addition to complete oversight of a portfolio asset management including risk mitigation, collateral protection overseeing performing routine property inspections, financial and market analysis, reviewing credit transactions to make recommendations to HUD. Managed a team of asset managers including vice president and assistant vice president level managers.

Responsibilities included developing internal policies and procedures for oversight to ensure loans remain in compliance with HUD and Ginnie Mae guidelines and regulations as well as major rating agencies compliance. Total assets under management approximately 1,200+ loans.

# Public Records Exemptions

Enclosed please find a copy of the response documents for your public records request. The following information is provided to explain the process employed to review and produce the response documents.

Reason	Description	Pages
		1,4-7